Stakeholder map: the global air transport system

MANUFACTURERS

- BUSINESS AND GENERAL AVIATION AIRFRAME
  - Airbus
  - Boeing
  - Bombardier
  - Embraer
  - Textron Aviation
  - Gulfstream
  - Dassault
  - Honda
  - Leonardo
  - Pilatus
  - Cirrus
- COMMERCIAL AIRFRAME
  - Airbus
  - ATR
  - Boeing
  - Bombardier
  - COMAC
  - Embraer
  - Mitsubishi
  - SAAB
  - SCAC
  - Sukhoi
- ENGINE MANUFACTURERS
  - CFM International
  - Safran (Snecma, Turbomeca)
  - Rolls-Royce
  - Pratt & Whitney
  - GE Aviation
  - Engine Alliance
  - Honeywell
  - International Aero Engines
  - MTU
  - Powerjet
- MAJOR INTERIOR SUPPLIERS
- LARGE COMPONENT SUPPLIERS
  - GE Aviation
  - Goodrich
  - Honeywell
  - Rockwell Collins
  - Safran
  - Volvo
  - SAAB
  - Spirit
  - Mitsubishi
  - Triumph
- MANUFACTURERS' ASSOCIATIONS
  - ICCAIA
  - Aerospace Industries Association
  - Aerospace and Defense Association of Europe
  - National manufacturers associations
  - GAMA – General Aviation Manufacturers Association

ANSPS

- ANSPs
  - Government agency
  - Commercialised
  - Private
  - Eurocontrol
- ANSP GLOBAL ASSOCIATION
  - CANSO

AIRPORTS

- ACI Europe
- ACI North America
- AAAE – American Association of Airport Executives
- ACI Africa
- ACI Asia-Pacific
- ACI Latin America
- REGIONAL ASSOCIATIONS
- GLOBAL ASSOCIATIONS
  - ACI – Airports Council International
- AIRPORTS
  - Airport operators
  - Airport groups
  - Executive and business airports
  - Airport investment groups (Ferrovial, Macquarie etc)
- NATIONAL AIRPORT ASSOCIATIONS

AIRLINES AND AIRSPACE USERS

- AIRLINES
  - Full service
  - Low cost
  - Charter
  - Regional
  - Cargo / Freight
  - Boards of Airline Representatives (national)
  - Airport Operators Committes (airport-centric)
  - IATA - International Air Transport Association
  - IBAC - International Business Aviation Council
  - TIACA - The International Air Cargo Association
- NEW AND EMERGING AIRSPACE USERS
  - Space vehicles
  - Drones and UAVs
  - Uber Elevate
- GLOBAL ASSOCIATIONS
- REGIONAL ASSOCIATIONS
  - A4A – Airlines for America
  - A4E – Airlines for Europe
  - A4ANZ – Airlines for Australia / New Zealand
  - AASA – Airline Association of Southern Africa
  - ASPA – Association of South Pacific Airlines
  - ERA – European Regional Airlines Association
  - AIRE - Airlines International Representation in Europe
  - AAPA – Association of Asia Pacific Airlines
  - ALTA – Latin American and Caribbean Air Transport Assn.
  - AFRAA – African Airlines Association
  - AACO – Arab Air Carrier's Organisation
  - NBAA – National Business Aviation Association
  - EBAA – European Business Aviation Association
- BUSINESS AND GENERAL AVIATION OPERATORS

TOURISM

- WTTC - World Travel and Tourism Council
- PATA - Pacific Asia Travel Assn.
- Uniting Travel
- TOURISM ASSOCIATIONS
- TOUR OPERATORS, HOTELS, RENTAL CAR COMPANIES, CRUISE SHIPS, ATTRACTIONS

GOVERNMENT

- REGIONAL
  - EUROPEAN UNION
    - DG Mobility and Transport
    - DG Enterprise and Industry
    - DG Climate Action
    - DG Agriculture
    - DG Competition
    - DG Economic and Financial Affairs
    - DG Environment
    - DG Research:
      - CleanSky Joint Technology Initiative
      - SESAR Joint Undertaking
    - DG Taxation and Customs
    - DG Energy
  - AFRICAN UNION
    - Commissioners of:
    - Political Affairs
    - Social Affairs
    - Trade and Industry
    - Economic Affairs
    - Infrastructure and Energy
    - Human Resources, Science and Technology
    - Rural Economy and Agriculture
  - ASIA PACIFIC ECONOMIC COOPERATION
  - ORGANISATION OF AMERICAN STATES
- LOCAL GOVERNMENT AUTHORITIES
- OTHER TRANSPORT MODES: INTERMODALITY
  - Road networks
  - Taxis, Uber, Lyft
  - Bus, coach (urban and long-distance)
  - Rail, metro (urban and long-distance)
  - Hyperloop
- GLOBAL AND UNITED NATIONS
  - CAEP Working Groups
  - Air Navigation Commission Representatives
  - ICAO Council Representatives
  - ICAO - INTERNATIONAL CIVIL AVIATION ORGANIZATION
  - UN Secretary General's office
  - UNFCCC – United Nations Framework Convention on Climate Change
  - UN-WTO – United Nations World Tourism Organisation
  - UN Environment
  - UNIDO – United Nations Industry and Development Organisation
  - UNCTAD – United Nations Conference on Trade and Development
  - IMO – International Maritime Organisation
  - ILO – International Labour Organisation
  - ITU – International Telecommunications Union
  - WCO – World Customs Organisation
  - WTO – World Trade Organisation
  - Sum4All – Sustainable Mobility for All
  - G20
  - OECD
  - World Bank
- NATIONAL
  - President's / Prime Minister's office
  - Ministries / Departments of:
    - Transport
    - Civil Aviation Authority
    - Environment
    - Energy
    - Agriculture
    - Finance
    - Infrastructure
    - Economic Development
    - Tourism

PASSENGERS

- PASSENGER RIGHTS ORGANISATION
- PASSENGERS WITH REDUCED MOBILITY ORGANISATION

NON-GOVERNMENTAL ORGANISATIONS

- NATIONAL REGIONAL AND LOCAL GROUPS
- AIRPORT COMMUNITY GROUPS
- ENVIRONMENTAL
  - ICSA – International Coalition for Sustainable Aviation
  - Transport & Environment
  - Aviation Environment Federation
  - Environmental Defense Fund
  - Greenpeace
  - Friends of the Earth
  - WWF
  - Natural Resources Defense Council
- DEVELOPMENT
  - International Institute for Sustainable Development
  - Oxfam
  - Tourist Watch

BUSINESS COMMUNITY

- NATIONAL, REGIONAL AND LOCAL ORGANISATIONS
  - National, regional and local:
    - chambers of commerce
    - tourism marketing agencies
    - enterprise and business organisations
    - visitors bureaux
- GLOBAL ORGANISATIONS
  - WBCSD – World Business Council for Sustainable Development
  - ICC – International Chamber of Commerce
  - World Economic Forum
- GLOBAL TRADE MEDIA
  - Aviation:
    - Airline
    - Aerospace
    - Airport
    - ANSP
  - Technology
  - Science
  - Engineering
- REGIONAL AND LOCAL
- GLOBAL NEWS OUTLETS
  - Television
  - Radio
  - Newspaper
  - Magazine
  - Internet publishers
  - Social Media

MEDIA

- UNIVERSITIES
- RESEARCH INSTITUTIONS
  - NASA
  - MIT
  - ONERA
  - DLR

EDUCATION AND TRAINING

- NATIONAL AND EMPLOYEE-SPECIFIC UNIONS
- FLIGHT TRAINING

UNIONS

- GLOBAL UNIONS
  - IFATCA – International Federation of Air Traffic Controllers
  - IFALPA – International Federation of Airline Pilots Associations
  - ITF – International Transport Workers Federation

AIRCRAFT FINANCING

- MAJOR AIRCRAFT FINANCE GROUPS
  - RBS Aviation
  - HSBC
- EXPORT CREDIT AGENCIES
- LESSORS
  - ILFC – International Lease Finance Corporation
  - AWAS – Ansett Worldwide Aviation Services
  - BOC Aviation
  - RBS Aviation
  - GE Capital Aviation
  - Air Lease Corp
- AFRA – AIRCRAFT FLEET RECYCLING ASSOCIATION

CROSS-INDUSTRY REPRESENTATIVE GROUPS

- ATAG – AIR TRANSPORT ACTION GROUP
- FLIGHT SAFETY FOUNDATION
- NATIONAL AIR TRANSPORT ASSOCIATIONS
- MAJOR ONLINE TRAVEL OUTLETS
  - Kayak.com
  - Opodo
  - Expedia
  - eBookers
  - Priceline
  - SkyScanner
  - Cheaptickets.com
  - Lastminute.com
  - Travelocity
- MAJOR CORPORATE TRAVEL AGENCIES
  - American Express
  - Carlson Wagonlit Travel

SALES CHANNELS

- RETAIL TRAVEL AGENTS
- GDSs
  - Sabre
  - Amadeus
  - Travelport
  - TravelSky
  - Abacus

AIRLINE SUPPLIERS

- FLIGHT SERVICES
  - Jeppesen
  - SITA
- FUEL SUPPLIERS
- SUSTAINABLE AVIATION FUEL AND NEW ENERGY SUPPLIERS
- MAJOR GROUND HANDLERS
  - Swissport
  - Menzies
  - Dnata
  - Servisair
  - Aviapartner
  - FBO's
- CONVERSION AND RETROFIT
  - Aviation Partners
  - Bedek
  - Aeronovali
- MAJOR CATERING COMPANIES
  - LSG Sky Chefs
  - Gate Gourmet
  - Dnata
  - Do&Co
- SYSTEMS SOLUTIONS
  - Sabre
  - KALE
- MAINTENANCE, REPAIR AND OVERHAUL
  - Lufthansa Technik
  - Singapore Tech Aero
  - Delta TechOps
  - Standard Aero
  - HAECO / TAECO / STAECO
  - TIMCO
- FINANCIAL
  - Insurers
  - Credit Card Companies
  - Banks

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ATAG AIR TRANSPORT ACTION GROUP

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